

# Contents

Acknowledgments — IX

Preface — XIII

Chapter 1  
Adapt or fail! — 1

Chapter 2  
A practical framework for adaptive governance — 23

Chapter 3  
Conduct the business of the board — 51

Chapter 4  
Set direction and policy — 103

Chapter 5  
Approve key decisions, then prudently delegate — 161

Chapter 6  
Oversee the execution of direction within policy — 187

Chapter 7  
Verify before trusting — 217

Chapter 8  
Conclusion — 249

List of figures — 253

List of tables — 255

Appendices — 257

**Endnotes — 261**

**About the series editor — 277**

**About the authors — 279**

**Index — 281**